

**FUNDING IMPACT STATEMENT
FOR WHOLE OF COUNCIL**

	2025/26	2026/27	2026/27	Variance to LTP
	Annual Plan \$000s	Long Term Plan \$000s	Draft Annual Plan \$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties		366,392	413,511	388,850
Targeted rates (other than a targeted rate for water supply)		262,582	45,417	45,778
Subsidies and grants for operating purposes		14,144	13,633	12,022
Fees and charges		195,832	199,965	194,676
Interest and dividends from investments		14,636	19,004	19,418
Local authorities fuel tax, fines, infringement fees, and other receipts		9,879	10,085	10,085
Total operating funding (A)	863,464	701,616	670,829	(30,786)
Applications of operating funding				
Payments to staff and suppliers		623,557	475,547	456,701
Finance costs		68,333	69,593	55,882
Other operating funding applications		69,104	61,130	61,316
Total applications of operating funding (B)	760,994	606,270	573,900	(32,370)
Surplus (deficit) of operating funding (A-B)	102,470	95,346	96,930	1,584
Sources of capital funding				
Subsidies and grants for capital expenditure		190,217	67,354	67,175
Development and financial contributions		3,500	4,762	3,500
Increase (decrease) in debt		457,852	165,829	223,510
Gross proceeds from sales of assets		31,000	5,700	0
Lump sum contributions		0	0	0
Total sources of capital funding (C)	682,569	243,645	294,185	50,540
Applications of capital funding				
Capital expenditure				
- to meet additional demand		13,543	26,174	14,068
- to improve level of service		487,663	127,463	185,131
- to replace existing assets		283,543	185,201	191,915
Increase (decrease) in reserves		291	153	(0)
Increase (decrease) in investments		0	0	0
Total applications of capital funding (D)	785,040	338,991	391,115	52,124
Surplus (deficit) of capital funding (C-D)	(102,470)	(95,346)	(96,930)	(1,584)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	254,956	168,093	170,042	1,949

FUNDING IMPACT STATEMENT

1.1 Governance Information and Engagement

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	25,293	24,859	23,079	(1,780)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	846	466	499	33
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	26,139	25,325	23,578	(1,747)
Applications of operating funding				
Payments to staff and suppliers	15,370	14,246	16,080	1,834
Finance costs	22	46	1	(45)
Other operating funding applications	10	10	10	0
Internal charges	8,887	8,909	9,366	457
Total applications of operating funding (B)	24,289	23,211	25,457	2,247
Surplus (deficit) of operating funding (A-B)	1,850	2,114	(1,879)	(3,994)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	(1,703)	(2,114)	1,879	3,994
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	(1,703)	(2,114)	1,879	3,994
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	0	0	0	0
- to replace existing assets	146	0	0	0
Increase (decrease) in reserves	(0)	(0)	(0)	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	146	(0)	(0)	0
Surplus (deficit) of capital funding (C-D)	(1,850)	(2,114)	1,879	3,994
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	1,344	1,608	45	(1,563)

FUNDING IMPACT STATEMENT
2.1 Parks, Beaches and Open Spaces

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	57,024	62,976	62,319	(657)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	129	89	89	0
Fees and charges	2,572	2,542	2,527	(16)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	25	0	0	0
Total operating funding (A)	59,750	65,608	64,935	(673)
Applications of operating funding				
Payments to staff and suppliers	30,323	30,970	31,856	886
Finance costs	5,294	8,899	7,732	(1,167)
Other operating funding applications	170	170	170	0
Internal charges	10,673	11,295	13,526	2,231
Total applications of operating funding (B)	46,460	51,333	53,283	1,949
Surplus (deficit) of operating funding (A-B)	13,290	14,274	11,652	(2,622)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	320	320	320	0
Increase (decrease) in debt	18,307	5,561	9,688	4,128
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	18,627	5,881	10,008	4,128
Applications of capital funding				
Capital expenditure				
- to meet additional demand	1,476	1,000	1,198	199
- to improve level of service	19,765	4,016	3,204	(811)
- to replace existing assets	10,678	15,144	17,258	2,114
Increase (decrease) in reserves	(2)	(4)	0	4
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	31,917	20,155	21,660	1,505
Surplus (deficit) of capital funding (C-D)	(13,290)	(14,274)	(11,652)	2,622
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	13,239	14,225	11,948	(2,277)

FUNDING IMPACT STATEMENT
2.2 Waste Reduction and Energy Conservation

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	62	73	18	(55)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	578	0	0	0
Fees and charges	34,439	36,537	37,672	1,135
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	35,079	36,610	37,690	1,080
Applications of operating funding				
Payments to staff and suppliers	31,105	33,486	32,626	(861)
Finance costs	629	966	966	(0)
Other operating funding applications	0	0	0	0
Internal charges	4,422	4,903	4,424	(479)
Total applications of operating funding (B)	36,156	39,355	38,015	(1,340)
Surplus (deficit) of operating funding (A-B)	(1,078)	(2,745)	(325)	2,420
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	17,693	38,585	21,552	(17,033)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	17,693	38,585	21,552	(17,033)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	2,673	18,980	9,657	(9,323)
- to improve level of service	0	0	0	0
- to replace existing assets	13,942	16,859	11,570	(5,289)
Increase (decrease) in reserves	(0)	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	16,615	35,840	21,227	(14,613)
Surplus (deficit) of capital funding (C-D)	1,078	2,745	325	(2,420)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	1,292	1,584	1,513	(71)

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2.3 Water Supply

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates	92,260	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	2,990	0	0	0
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	95,250	0	0	0
Applications of operating funding				
Payments to staff and suppliers	74,831	0	0	0
Finance costs	7,058	0	0	0
Other operating funding applications	0	0	0	0
Internal charges	2,036	0	0	0
Total applications of operating funding (B)	83,925	0	0	0
Surplus (deficit) of operating funding (A-B)	11,325	0	0	0
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	1,175	0	0	0
Increase (decrease) in debt	11,936	0	0	0
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	13,111	0	0	0
Applications of capital funding				
Capital expenditure				
- to meet additional demand	228	0	0	0
- to improve level of service	3,451	0	0	0
- to replace existing assets	20,757	0	0	0
Increase (decrease) in reserves	0	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	24,436	0	0	0
Surplus (deficit) of capital funding (C-D)	(11,325)	0	0	0
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	34,972	0	0	0

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2.4 Wastewater

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates	81,695	0	0	0
Subsidies and grants for operating purposes	789	650	0	(650)
Fees and charges	967	0	0	0
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	83,452	650	0	(650)
Applications of operating funding				
Payments to staff and suppliers	53,484	498	0	(498)
Finance costs	13,844	0	0	0
Other operating funding applications	0	1	0	(1)
Internal charges	2,393	142	0	(142)
Total applications of operating funding (B)	69,721	642	0	(642)
Surplus (deficit) of operating funding (A-B)	13,731	8	0	(8)
Sources of capital funding				
Subsidies and grants for capital expenditure	177,502	24,546	20,077	(4,469)
Development and financial contributions	961	0	0	0
Increase (decrease) in debt	46,477	(528)	76,767	77,295
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	224,940	24,017	96,844	72,826
Applications of capital funding				
Capital expenditure				
- to meet additional demand	232	0	0	0
- to improve level of service	204,573	24,017	95,076	71,059
- to replace existing assets	33,866	0	1,768	1,768
Increase (decrease) in reserves	0	8	(0)	(8)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	238,671	24,025	96,844	72,818
Surplus (deficit) of capital funding (C-D)	(13,731)	(8)	0	8
Funding balance ((A-B) + (C-D))	(0)	0	0	(0)
Expenses for this activity grouping include the following				
depreciation/amortisation charge	49,848	0	0	(0)

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2.5 Stormwater

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	0	0	0	0
Targeted rates	45,121	0	0	0
Subsidies and grants for operating purposes	485	0	0	0
Fees and charges	2	0	0	0
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	45,607	0	0	0
Applications of operating funding				
Payments to staff and suppliers	23,293	0	0	0
Finance costs	8,684	0	0	0
Other operating funding applications	0	0	0	0
Internal charges	894	0	0	0
Total applications of operating funding (B)	32,871	0	0	0
Surplus (deficit) of operating funding (A-B)	12,736	0	0	0
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	102	0	0	0
Increase (decrease) in debt	(7,183)	0	0	0
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	(7,081)	0	0	0
Applications of capital funding				
Capital expenditure				
- to meet additional demand	314	0	0	0
- to improve level of service	3,580	0	0	0
- to replace existing assets	1,760	0	0	0
Increase (decrease) in reserves	(0)	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	5,655	0	0	0
Surplus (deficit) of capital funding (C-D)	(12,736)	0	0	0
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	23,429	0	0	0

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2.6 Conservation Attractions

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	10,064	10,441	11,288	847
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	0	0	0	0
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	10,064	10,441	11,288	847
Applications of operating funding				
Payments to staff and suppliers	461	484	466	(19)
Finance costs	804	1,171	1,032	(139)
Other operating funding applications	6,047	6,217	6,978	761
Internal charges	132	133	133	0
Total applications of operating funding (B)	7,444	8,005	8,608	603
Surplus (deficit) of operating funding (A-B)	2,620	2,435	2,680	245
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	(1,278)	(1,029)	(1,274)	(245)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	(1,278)	(1,029)	(1,274)	(245)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	0	0	0	0
- to replace existing assets	1,342	1,406	1,406	0
Increase (decrease) in reserves	0	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	1,342	1,406	1,406	0
Surplus (deficit) of capital funding (C-D)	(2,620)	(2,435)	(2,680)	(245)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	2,582	2,397	2,642	245

FUNDING IMPACT STATEMENT

3.1 City Promotions and Business Support

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	14,933	15,539	14,382	(1,157)
Targeted rates	19,456	19,940	19,562	(378)
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	17,420	17,893	18,022	129
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	51,810	53,372	51,966	(1,407)
Applications of operating funding				
Payments to staff and suppliers	26,875	27,840	27,459	(380)
Finance costs	3,748	3,696	3,696	0
Other operating funding applications	19,468	19,792	19,292	(500)
Internal charges	2,552	2,627	2,556	(72)
Total applications of operating funding (B)	52,643	53,956	53,004	(952)
Surplus (deficit) of operating funding (A-B)	(833)	(583)	(1,038)	(455)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	5,849	2,764	3,218	454
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	5,849	2,764	3,218	454
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	0	0	0	0
- to replace existing assets	5,015	2,181	2,180	(1)
Increase (decrease) in reserves	0	0	0	(0)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	5,015	2,181	2,180	(1)
Surplus (deficit) of capital funding (C-D)	833	583	1,038	455
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	7,357	11,102	11,753	651

FUNDING IMPACT STATEMENT

4.1 Arts and Cultural Activities

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	21,300	21,647	21,906	259
Targeted rates	8,338	8,415	9,828	1,413
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	599	612	612	0
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	30,237	30,674	32,346	1,671
Applications of operating funding				
Payments to staff and suppliers	8,271	7,743	8,553	810
Finance costs	58	103	128	25
Other operating funding applications	19,296	19,687	19,717	30
Internal charges	1,817	1,898	2,901	1,003
Total applications of operating funding (B)	29,441	29,431	31,299	1,868
Surplus (deficit) of operating funding (A-B)	795	1,243	1,047	(196)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	6,170	(1,165)	(969)	196
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	6,170	(1,165)	(969)	196
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	5,898	78	78	(0)
- to replace existing assets	1,068	0	0	0
Increase (decrease) in reserves	(0)	(0)	(0)	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	6,966	78	78	(0)
Surplus (deficit) of capital funding (C-D)	(795)	(1,243)	(1,047)	196
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	757	1,205	1,031	(174)

FUNDING IMPACT STATEMENT
5.1 Recreation Promotion and Support

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	47,103	50,510	50,990	480
Targeted rates	2,727	3,128	2,871	(257)
Subsidies and grants for operating purposes	15	16	16	0
Fees and charges	14,456	14,718	13,710	(1,008)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	64,302	68,372	67,586	(786)
Applications of operating funding				
Payments to staff and suppliers	32,271	33,307	34,135	828
Finance costs	3,222	4,584	4,118	(467)
Other operating funding applications	1,077	1,101	1,101	0
Internal charges	14,251	15,416	16,008	591
Total applications of operating funding (B)	50,821	54,409	55,362	953
Surplus (deficit) of operating funding (A-B)	13,481	13,963	12,224	(1,738)
Sources of capital funding				
Subsidies and grants for capital expenditure	2,145	1,500	672	(828)
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	765	8,503	5,526	(2,977)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	2,910	10,003	6,198	(3,805)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	9,426	14,427	11,077	(3,351)
- to replace existing assets	6,965	9,539	7,346	(2,193)
Increase (decrease) in reserves	0	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	16,391	23,966	18,423	(5,543)
Surplus (deficit) of capital funding (C-D)	(13,481)	(13,963)	(12,224)	1,738
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	13,108	13,590	12,874	(715)

FUNDING IMPACT STATEMENT
5.2 Community Participation and Support

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	64,950	67,727	68,324	597
Targeted rates	12,984	13,933	13,517	(416)
Subsidies and grants for operating purposes	35	24	24	0
Fees and charges	21,744	22,631	22,708	77
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	53	54	54	0
Total operating funding (A)	99,767	104,368	104,626	258
Applications of operating funding				
Payments to staff and suppliers	60,847	59,500	58,427	(1,073)
Finance costs	4,564	8,374	7,831	(543)
Other operating funding applications	20,134	12,734	12,734	(0)
Internal charges	23,007	27,165	30,876	3,711
Total applications of operating funding (B)	108,552	107,774	109,868	2,095
Surplus (deficit) of operating funding (A-B)	(8,786)	(3,405)	(5,242)	(1,837)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	68,201	72,308	79,126	6,818
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	68,201	72,308	79,126	6,818
Applications of capital funding				
Capital expenditure				
- to meet additional demand	701	2,292	2,341	48
- to improve level of service	1,526	561	566	5
- to replace existing assets	57,202	66,052	70,977	4,925
Increase (decrease) in reserves	(13)	(3)	(0)	3
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	59,416	68,903	73,884	4,981
Surplus (deficit) of capital funding (C-D)	8,786	3,405	5,242	1,837
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	24,612	28,708	27,260	(1,447)

FUNDING IMPACT STATEMENT

5.3 Public Health and Safety

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	5,142	4,640	5,741	1,101
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	5,039	5,150	4,508	(642)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	109	112	112	0
Total operating funding (A)	10,290	9,901	10,360	459
Applications of operating funding				
Payments to staff and suppliers	6,079	5,854	5,953	99
Finance costs	0	1	2	1
Other operating funding applications	32	33	32	(1)
Internal charges	3,952	3,788	4,105	317
Total applications of operating funding (B)	10,064	9,676	10,092	416
Surplus (deficit) of operating funding (A-B)	226	225	268	43
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	(226)	(225)	(268)	(43)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	(226)	(225)	(268)	(43)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	0	0	0	0
- to replace existing assets	0	0	0	0
Increase (decrease) in reserves	(0)	(0)	(0)	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	(0)	(0)	(0)	0
Surplus (deficit) of capital funding (C-D)	(226)	(225)	(268)	(43)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	6	5	48	43

FUNDING IMPACT STATEMENT

6.1 Urban Planning, Heritage and Public Spaces Development

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	23,006	23,127	16,238	(6,889)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	342	0	0	0
Fees and charges	14,248	16,167	14,879	(1,288)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	37,596	39,294	31,116	(8,177)
Applications of operating funding				
Payments to staff and suppliers	41,131	45,225	24,120	(21,105)
Finance costs	44	68	61	(7)
Other operating funding applications	500	500	195	(305)
Internal charges	7,701	7,733	5,747	(1,986)
Total applications of operating funding (B)	49,375	53,526	30,123	(23,403)
Surplus (deficit) of operating funding (A-B)	(11,779)	(14,232)	993	15,225
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	20,624	15,899	792	(15,107)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	20,624	15,899	792	(15,107)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	6,238	873	872	(1)
- to improve level of service	2,606	793	913	120
- to replace existing assets	0	0	0	0
Increase (decrease) in reserves	0	0	(0)	(0)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	8,845	1,667	1,785	119
Surplus (deficit) of capital funding (C-D)	11,779	14,232	(993)	(15,225)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	312	584	428	(156)

FUNDING IMPACT STATEMENT
6.2 Building and Development

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	17,651	16,669	16,953	284
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	22,381	22,874	19,339	(3,535)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	6	6	6	0
Total operating funding (A)	40,038	39,548	36,298	(3,251)
Applications of operating funding				
Payments to staff and suppliers	20,767	20,764	19,707	(1,058)
Finance costs	9	18	12	(6)
Other operating funding applications	12	12	12	(0)
Internal charges	18,123	17,626	15,288	(2,338)
Total applications of operating funding (B)	38,911	38,421	35,020	(3,402)
Surplus (deficit) of operating funding (A-B)	1,127	1,127	1,278	151
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	53,262	(1,127)	(1,278)	(151)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	53,262	(1,127)	(1,278)	(151)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	54,353	0	0	0
- to replace existing assets	37	0	0	0
Increase (decrease) in reserves	0	0	0	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	54,389	0	0	0
Surplus (deficit) of capital funding (C-D)	(1,127)	(1,127)	(1,278)	(151)
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	123	123	274	151

FUNDING IMPACT STATEMENT

7.1 Transport

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	103,789	126,045	121,364	(4,681)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	11,770	12,357	11,628	(729)
Fees and charges	4,011	4,100	5,151	1,051
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0
Total operating funding (A)	119,570	142,503	138,143	(4,360)
Applications of operating funding				
Payments to staff and suppliers	43,395	44,715	43,868	(847)
Finance costs	13,678	27,914	23,238	(4,677)
Other operating funding applications	838	300	300	0
Internal charges	13,444	14,454	18,925	4,470
Total applications of operating funding (B)	71,355	87,384	86,330	(1,054)
Surplus (deficit) of operating funding (A-B)	48,216	55,119	51,813	(3,306)
Sources of capital funding				
Subsidies and grants for capital expenditure	31,928	35,461	32,542	(2,919)
Development and financial contributions	942	942	923	(20)
Increase (decrease) in debt	67,797	29,862	26,187	(3,674)
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	100,667	66,265	59,652	(6,613)
Applications of capital funding				
Capital expenditure				
- to meet additional demand	1,680	3,028	0	0
- to improve level of service	103,796	73,786	66,554	(7,232)
- to replace existing assets	43,407	44,569	44,910	341
Increase (decrease) in reserves	(0)	(0)	(0)	0
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	148,883	121,384	111,465	(9,919)
Surplus (deficit) of capital funding (C-D)	(48,216)	(55,119)	(51,813)	3,306
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	62,331	68,876	75,420	6,544

FUNDING IMPACT STATEMENT

7.2 Parking

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Variance to LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	(14,596)	(14,369)	(12,350)	2,019
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0
Fees and charges	29,564	30,155	29,205	(950)
Interest and dividends from investments	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	8,563	8,766	8,766	0
Total operating funding (A)	23,532	24,552	25,621	1,069
Applications of operating funding				
Payments to staff and suppliers	15,158	15,390	16,173	783
Finance costs	837	837	837	(0)
Other operating funding applications	2	2	2	(0)
Internal charges	5,222	5,435	6,037	602
Total applications of operating funding (B)	21,218	21,664	23,048	1,384
Surplus (deficit) of operating funding (A-B)	2,313	2,888	2,573	(315)
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	0
Development and financial contributions	0	0	0	0
Increase (decrease) in debt	3,204	(605)	(285)	320
Gross proceeds from sales of assets	0	0	0	0
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	3,204	(605)	(285)	320
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	4,731	832	838	6
- to replace existing assets	786	1,451	1,449	(1)
Increase (decrease) in reserves	0	0	0	(0)
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	5,517	2,283	2,287	4
Surplus (deficit) of capital funding (C-D)	(2,313)	(2,888)	(2,573)	315
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following				
depreciation/amortisation charge	1,371	1,946	1,631	(315)

FUNDING IMPACT STATEMENT

10.1 Organisational Projects

	2025/26	2026/27	2026/27	
	Annual Plan	Long Term Plan	Draft Annual Plan	Movement from LTP
	\$000s	\$000s	\$000s	\$000s
Sources of operating funding				
General rates, uniform annual general charges, rates penalties	(9,329)	3,627	(11,400)	(15,027)
Targeted rates	0	0	0	0
Subsidies and grants for operating purposes	0	498	266	(232)
Fees and charges	24,554	26,121	25,845	(276)
Interest and dividends from investments	14,636	19,004	19,418	414
Local authorities fuel tax, fines, infringement fees, and other receipts	1,123	1,148	1,148	0
Total operating funding (A)	30,983	50,398	35,277	(15,121)
Applications of operating funding				
Payments to staff and suppliers	154,862	148,362	145,896	(2,466)
Finance costs	5,839	12,917	6,231	(6,686)
Other operating funding applications	1,518	571	772	202
Internal charges recovered	(134,186)	(134,215)	(138,508)	(4,293)
Total applications of operating funding (B)	28,034	27,634	14,391	(13,244)
Surplus (deficit) of operating funding (A-B)	2,950	22,764	20,887	(1,877)
Sources of capital funding				
Subsidies and grants for capital expenditure	(21,358)	5,847	13,885	8,037
Development and financial contributions	0	3,500	2,257	(1,243)
Increase (decrease) in debt	147,937	(869)	2,847	3,716
Gross proceeds from sales of assets	31,000	5,700	0	(5,700)
Lump sum contributions	0	0	0	0
Total sources of capital funding (C)	157,579	14,178	18,989	4,811
Applications of capital funding				
Capital expenditure				
- to meet additional demand	0	0	0	0
- to improve level of service	73,957	8,952	6,825	(2,127)
- to replace existing assets	86,571	27,999	33,051	5,052
Increase (decrease) in reserves	(0)	(9)	(0)	9
Increase (decrease) in investments	0	0	0	0
Total applications of capital funding (D)	160,529	36,942	39,876	2,934
Surplus (deficit) of capital funding (C-D)	(2,950)	(22,764)	(20,887)	1,877
Funding balance ((A-B) + (C-D))	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge				
	18,273	22,139	23,174	1,034